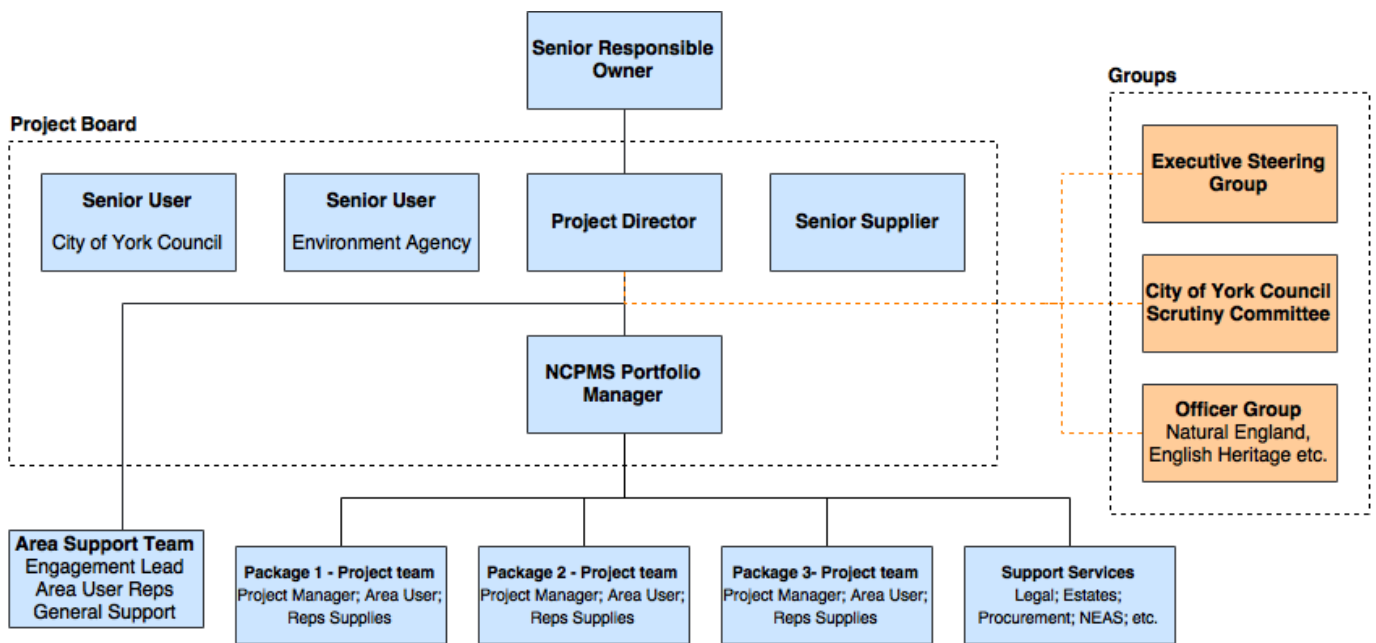# Flood Risk Management

York Five Year Plan – Project Governance

Following the flooding in December 2015 the Environment Agency successfully bid for funding from Government to reduce flood risk within the City of York.

In the past, both the Environment Agency and our partners have invested substantially in York, which has significantly reduced the risk of flooding for thousands of residents and businesses. However, the recent floods and the increase in frequency of high river levels on the River Ouse have demonstrated that the flood defences in York are no longer providing the standard of protection that they were designed for. Our work over the next five years will improve the standard of protection to York and take into account climate change.

To manage any project the Environment Agency follows project guidance HM Treasury (2016), Treasury approvals process for programmes and projects[1] and uses standard project governance Prince2[2] (PRojects IN Controlled Environments). It is on this basis that we are proposing the following project governance for the delivery of our York Five Year Plan.

Senior Responsible Owner

The Environment Agency's Senior Responsible Owner (SRO) has personal accountability for the project, managing upwards and outwards. They are responsible for securing the resources necessary for the success of the project, and for ensuring that the related implementation and transition activities realise the agreed objectives and benefits.

Project Board

The role of the project board is to provide direction for the project, including technical matters, issues, risks and change.

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[1] HM Treasury (2016), Treasury approvals process for programmes and projects, www.gov.uk/government/publications
[2] Prince2 (PRojects IN Controlled Environments), www.prince2.com/uk

Project Director

The SRO appoints the Environment Agency's project director who has responsibility for supporting them in managing upwards, whilst overseeing delivery. The Project Director receives delegated responsibility from the SRO and operates in the SRO's absence as the SRO's deputy.

Senior Users

The senior user represents the interests of the users who will benefit from the project's products and deliverables. They are responsible for specifying the needs of those who will use the project products and monitoring that the solution will meet the needs of the business within the constraints of the business case.

Senior Supplier

The senior supplier represents the interests of those designing, developing, facilitating, procuring and implementing the project's products.

NCPMS Portfolio Manager

Responsible for running the projects and appointing the project managers. They ensure the project produces the required products to the required standard of quality and within the specified constraints of time and cost. They ensure the project delivers results capable of achieving the business benefits set out in the business case.

Groups

A group of people who have an interest in a project and are non-decision making. The Project Director will engage with the groups, updating them on progress and look for advice and steer on how the project moves forward. There could be more groups than shown above.

Area Support Team

The area support team provides support to the Project Director.